Republic of Croatia Ministry of Justice and Public Administration Independent Sector for Strategic Development and Projects

STAKEHOLDER ENGAGEMENT PLAN JUSTICE FOR BUSINESS PROJECT (Revised)

ENERGY RENEWAL, RENOVATION, ADAPTATION AND UPGRADE OF SELECTED JUDICIAL BUILDINGS:



March 2023 (Revised, Version 2)



ABBREVIATIONS

AC	Administrative Court
BM	Bank Management
CO	Conservation Office
ESCP	Environmental and Social Commitment Plan
ESF	Environmental and Social Framework
ESMP	Environmental and Social Management Plan
GRM	Grievance Redress Mechanism
GRS	Grievance Redress Service
IP	Inspection Panel
IPF	Investment Project Financing
JUST-B	Justice for Business Project
MoCM	Ministry of Culture and Media of the Republic of Croatia
MoJPA	Ministry of Justice and Public Administration of the Republic of Croatia
OG	Official Gazette
PIU	Project Implementation Unit
PM	Project Manager
PP	Public Procurement
SEP	Stakeholder Engagement Plan
WB	World Bank

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INTRODUCTION AND PROJECT DESCRIPTION

The Justice for Business Project (J4B) is being prepared under the World Bank's Environmental and Social Framework (ESF). As per the World Bank Environmental and Social Standard ESS 10 Stakeholders Engagement and Information Disclosure, the Borrower should provide stakeholders with timely, relevant, understandable, and accessible information, and consult with them in a culturally appropriate manner, which is free of manipulation, interference, coercion, discrimination and intimidation.

The Justice for Business Project (J4B) aims to contribute to the establishment of a judicial system that will meet the highest European standards in terms of independence, impartiality, expertise and efficiency, thereby justifying the confidence of citizens and contributing to the progress of society.

The Project hast two components:

- Component 1 is a results-based component that supports implementation of interventions which are expected to reduce the administrative burden for businesses in their interaction with government.
- Component 2 includes direct investment supporting the refurbishment and/or reconstruction of court facilities in four selected locations: County Court in Varaždin, Municipal Civil Court in Zagreb and Municipal Courts in , Kutina and Vinkovci. The component includes the preparation of detailed technical documentation - design for the selected court facilities, civil work supervision, and technical building audits.

The Component 1 supports improvements in business regulatory services and market functioning in the construction sector. It comprises two subcomponents focused on: (a) removing regulatory barriers for market entry and operation, and (b) simplifying construction permitting and improving market functioning in the construction sector.

The objective of the Component 2 is to refurbish and/or reconstruct selected courts facilities to meet international standards of service allowing for better court performance and user experience. Furthermore, the aim is to improve the working conditions of the judicial bodies (courts and state attorney) located in buildings that will be refurbished and/or reconstructed by making them more energy efficient and functional in line with the Ministry of Justice and Public Administration (MoJPA) strategy of a modern and efficient judiciary system.

According to the Law on Courts (OG 28/13, 33/15, 82/15, 82/16, 67/18, 126/19, 130/20), the MoJPA is obliged to provide and manage the judicial infrastructure and equipment for the operation of the courts. The MoJPA has the power of the highest authority for the performance of judicial administration.

The beneficiaries and target group of the courts' rehabilitation and renovation works aimed at creating and fostering a work-friendly environment are primarily staff of judicial bodies such management staff, judges but also, state attorneys, deputies of state attorneys, and other civil servants and employees of judicial bodies of the MoJPA. Provision of judicial infrastructure upgrades and improved access to judicial services and quality infrastructure would equally benefit businesses and citizens of the City of Zagreb and Zagreb County as well as the Counties of Koprivnica-križevci, Međimurje, Sisak – Moslavina, Varaždin and Vukovarsko-Srijemska, regardless of their age, gender, nationality, religion, disabilities, sexual orientation, race or ethnicity.

The judicial facilities in Zagreb, Kutina and Varaždin are detached objects and impact on neighbouring buildings will be minimal. The building of the Municipal Court in Vinkovci is semi-detached.

Component 1 – Reducing the administrative burden for businesses to interact with government

This component supports improvements in business regulatory services and market functioning in the construction sector and comprises two subcomponents focused on the following result areas: (a) removing regulatory barriers for market entry and operation, and (b) simplifying construction permitting and improving market functioning in the construction sector.

Subcomponent 1.1. Removing regulatory barriers for market entry and operation focuses on simplifying and automating the complex and costly procedures to start and operate a business aiming at reducing transaction costs and improving transparency through the implementation of the following activities:

- Implementation of a single digital window for limited liability companies (LLCs). The single digital window will enable completion of all the formalities required by the 5 agencies (Commercial Court Registry, Tax Administration, Statistics, Pension and Health Insurance) to start an LLC, through a single application form, either online, or through FINA physical access points. To further integrate registration procedures, a single digital window will be accessible from different entry points and will be expanded to also enable online registration of key changes to the status of LLCs such as change of name, address, directors, activity, voluntary liquidation etc. This will make registration services more cost effective for government as well. This activity is led by the Ministry of Economy and Sustainable Development.
- Licensing requirements are published online, and selected licenses are digitalized. An inventory of licensing requirements to start or operate a business activity will be consolidated and published in one source of information that will be available online an informational licensing platform. In addition, the licensing procedures for several business activities will be fully automated. To that end, the E-Government Infrastructure will include a business process management tool. Making procedures and requirements for businesses to formally operate a business transparent and digitalized will increase predictability for investors and reduce rent-seeking opportunities. This activity is led by the Ministry of Economy and Sustainable Development.

Subcomponent 1.2. Simplifying construction permitting and improving market functioning in the construction sector seeks to simplify the construction process for investors and contractors and improve availability of construction services. It includes two activities:

- Simplification of construction permitting and full implementation of the e-Dozvola, (eng. e-Permit) an online platform for construction permits. Issuance of construction permits will be automated through the E-Dozvola. Additional simplification of processes in obtaining a construction permit will be implemented. This is expected to lower transaction costs, improve transparency and strengthen predictability in obtaining a construction permit. This activity is led by the Ministry of Physical Planning Construction and State Assets.
- Simplifying requirements for the provision of professional services in the construction sector. The requirements for professional service providers will be aligned with international best practice. The changes are expected to decrease the cost and complexity of the construction process. This activity is be led by the Ministry of Physical Planning Construction and State Assets

Energy renewal and renovation of the Municipal Court in Kutina

At present, most of the buildings within the judicial network do not meet the requirements defined and set by the Technical Regulation on Rational Use of Energy and Thermal Protection in Buildings (OG 128/15, 70/18, 73/18, 86/18, 102/20). The Kutina Municipal Court building is one of the facilities in the judiciary that is characterized by high energy consumption. The goal of implementing measures and conducting works defined by the energy renovation project (ZOP eNu_2018-006) is to realize energy efficiency gains of the court building and to improve Court performance by creating a more conducive work environment for judicial staff by providing improved access to quality infrastructure and service .

Recently, small scale but necessary works on increasing energy efficiency of the building and improving availability for the persons of reduced mobility have been done. The new design is currently in preparation and the aim is to increase the accessibility of the building to people with disability (elevator access to all floors of the court, entrance / exit to the court building via the access ramp, signage solutions for visually impaired etc.), increase the energy efficiency of the building, build a solar power plant on the roof to produce electricity, enable basic security measures with the system of technical protection of the building, made adjustments to the working spaces which will increase the efficiency of the work processes of the court and finally equip the building with new furniture.

The target group of the planned energy renewal and renovation works are 49 judicial officials and civil servants of the Municipal Court in Kutina – judges, state attorneys and deputies of state attorneys, civil servants and other employees in judicial bodies of the MoJPA. According to the existing Law on Areas and Seats of the Courts (OG 67/2018, 21/22) and available data on the population of the Central Bureau of Statistics (Census 2021), the Municipal Court in Kutina covers 47.642 inhabitants. The number of cases received by the court by December 2021 by Municipal Court is 4.602. The number of staff of judicial police working on the location is 1.



Renovation, adaptation and building upgrade of the County Court in Varaždin



The County Court in Varaždin is the fourth largest court in the Republic of Croatia. Other than the County Court, the facility hosts also the following judicial bodies: the Municipal Court in Varaždin, the Commerical Court in Varaždin, the County State Attoreny Office Varaždin and the Municipal State Attorney office Varaždin. The court building was built in 1963 and as such it does not meet the increased needs for the working space and is technologically outdated.

Since the Court building is in the historic city centre, the MoJPA – in cooperation with the architect who designed the building – initiated the procedure of changing Urban Design Plan of the historic centre of the city of Varaždin to allow a new building extension of the County Court. The procedure has been satisfactorily completed and the Conservation Office (CO) approved the proposed design solution.

The approved design is related to the construction of an additional floor of the existing building of the County Court in Varaždin. The new additional design would also increase the accessibility of the building to people with disabilities, increase the energy efficiency of the building, enable basic security measures with the system of technical protection of the building, adjusted the working spaces which will increase the efficiency of the work processes of the court and finally equip the building with new furniture.

According to the existing Law on Areas and Seats of the Courts (OG 67/2018, 21/22) and available data on the population of the Central Bureau of Statistics (Census 2021), the County Court in Varaždin covers 495.498 inhabitants. Furthermore, 58 officials and civil servants work in the County Court in Varaždin daily. Until the end of December 2021, the County Court received 7.272 cases.

The Municipal Court in Varaždin covers 318.974 inhabitants with 131 officials and civil servants. Until the end of December 2021, the Municipal Court received 12.645 cases.

The Commercial Court in Varaždin covers 264.737 inhabitants with 37 officials and civil servants. Until the end of December 2021, the Commercial Court received 1.069 cases.

According to the Low on Areas and Seats of the Courts (OG 67/18, 21/22) and available data on the population of the Central Bureau of Statistics (Census 2021), the County State Attorney in Varaždin covers 365.958 inhabitants with 40 officials and civil servants. Until the end of December 2021, the County State Attorney received 2.657 cases.

The Municipal State Attorney in Varaždin covers 318.974 inhabitants with 42 officials and civil servants. Until the end of December 2021, the Municipal State Attorney received 5.566 cases.

Overall, the number of staff of judicial police working on the location is 8.

Renovation and adaptation of the Municipal Court in Vinkovci

The building of the Municipal Court in Vinkovci is built over 150 years ago. It is protected as a cultural heritage monument and subject to fulfilling of conservatory requirements. The objective of the project is to preserve the cultural heritage, increase office space to accommodate more judges' chambers, streamline court registries and records for better work organization and access by users, improve energy efficiency and access for people with reduced mobility and ensure basic safety measures with the technical protection system of the facility.

For the Municipal Court in Vinkovci, preparation and development of project documentation is underway to be followed by issuance of necessary permits. A complete renewal of the existing building is planned with a focus on the attic, which is currently not operational but intended to be put in function after renovation and adaptation. Also, the installation of an elevator will be undertaken. Design and legal feasibility for a new building annex in the backyard to create additional overall court space will be explored during the development of additional design documentation.

According to the existing Law on Areas and Seats of the Courts (OG 67/2018, 21/22) and available data on the population of the Central Bureau of Statistics (Census 2021), the Municipal Court in Vinkovci covers 100.480 inhabitants with 101 officials and civil servants. Until the end of December 2021, the Municipal Court received 10.045 cases. The number of judicial police staff working in the building is 2.



Renovation and adaptation of the Municipal Civil Court in Zagreb

The building of the "Palace of Justice" in Zagreb is located in a wider city area and it is a protected cultural heritage monument. Renovation works can be undertaken only under special conditions and prior approval of the conservative profession (Conservation Guidelines, Class: 612-08 / 17-005 / 771, Reg. No: 251-18-02-17-2 of 16 January 2017). It is to be noted that all required conservation permits have been duly obtained.

The facility hosts the Municipal Civil Court in Zagreb and the Labour Court in Zagreb. The building is in a dire need for renovation as the facade is in poor condition, part of the wooden elements that carry the limestone lining has been torn, the sheets have rippled, the steel rolled profiles in the verticals have corroded, all reinforced-concrete parts of the structure (thermal bridges) are coated with stone; the windows are tilting and flaps and frames are covered with aluminium profiles and the roof is finished with bitumen foam. Also, a thermal protection does not meet necessary standards of the Technical Regulation on Rational Use of Energy and Thermal Protection in Buildings (OG 128/15, 70/18, 73/18, 86/18, 102/20).

Given the poor condition of the building, a complete renovation is planned to be implemented in two phases. The first phase envisages works on changing the facade system, heating and cooling system and that will increase the energy efficiency of the building. Also in the first phase (in implementation), it is planned to carry out adaptation works of the seventh floor. In the second phase of the renovation, all remaining areas of the building would be adapted. New design for the second phase that is yet to be made will take into account viable options related to requirements of fire protection and seismic resistance of the building. The Municipal Civil Court in Zagreb has an elevator to enable access for people with reduced mobility, but additional improvements and measures will be carried out.

According to the existing Law on Areas and Seats of the Courts (OG 67/2018, 21/22) and available data on the population of the Central Bureau of Statistics (Census 2021), the Municipal Civil Court in Zagreb covers 564.470 inhabitants with 632 officials and civil servants. Until the end of December 2021, the Municipal Civil Court received 53.315 cases.

The Labour Court in Zagreb covers 975.923 inhabitants with 50 officials and civil servants. Until the end of December 2021, the Municipal Civil Court received 17.243 cases.

The number of staff of judicial police working in the facility is 10.



POTENTIAL ENVIRONMENTAL AND SOCIAL RISKS AND IMPACTS OF CIVIL WORKS

Environmental risk and impact

The project environmental risk is assessed as moderate and it is predominately linked to the refurbishment and/or reconstruction of selected physical court facilities in Zagreb in Vinkovci, Kutina and Varaždin. Given that these are general and small-scale construction activities, the potential adverse risks and impacts on human populations and/or the environment are not likely to be significant. This is because the project activities are neither complex nor large, do not involve activities that have a high potential for harming people or the environment, and all of the located buildings are located away from environmentally or socially sensitive areas. As such, the potential risks and impacts are (i) predictable and expected to be temporary and/or reversible; (ii) low in magnitude; (iii) site-specific, without likelihood of impacts beyond the actual footprint of the project; and have (iv) low probability of serious adverse effects to human health and/or the environment. These impacts most commonly include: a) dust and noise due to excavation, demolition and construction; b) management of demolition / construction wastes and accidental spillage of machine oil, lubricants, etc.; c) possible management of small amount of hazardous materials and waste like asbestos or paints and varnishes; d) traffic disturbance; e) small scale surface or ground water pollution; f) soil pollution or erosion; g) workers safety; and h) on cultural heritage sites as two buildings to be rehabilitated under project are protected and in some cases, although quite unlikely cultural heritage chance finds. The project's risks and impacts can be easily mitigated in a predictable manner.

No adverse impacts on biodiversity and habitats are expected. The project builds on the Bank's previous and current engagement in the justice sector in Croatia. The implementation of site specific Environmental and Social Management Plan (ESMP) for four court buildings supported under Justice Sector Support Project (2009 – 2014), was satisfactory. No significant gap in the implementation of the mitigation measures defined in the ESMP and good construction practices implemented on the field were observed during project implementation. The capacity for managing and implementing construction activities is adequate in MoJPA, nonetheless, it will be further built around Environmental and Social Framework (ESF) through the project preparation and implementation period.

Social risk and impact

The project social risk is assessed as moderate and predominately linked to the refurbishment and/or reconstruction of selected court facilities (buildings) in Zagreb in Vinkovci, Kutina and Varaždin. The refurbishment and/or reconstruction will be site-specific with no impacts beyond the footprint of the existing court buildings. No land acquisition will be required, and the interior works are small in magnitude (energy efficiency upgrade; interior remodelling) and as such will have impacts that can be easily and predictably mitigated. Risk related to labour influx is minimal given the small-scale nature of interior works of judicial facilities. Effort will be done in order to maintain regular operation and functioning of the judicial bodies located in the buildings under refurbishment and/ or reconstruction to grant continuous and uninterrupted access to judiciary services. Overall implementation of projects activities will have positive impacts by application of the building-back-better approach, which comprises improvements in design standards, construction quality, and functionality and ensuring better working environment for court employees and court users

OBJECTIVES OF STAKEHOLDER ENGAGEMENT PLAN

The SEP defines a program for stakeholder engagement, including public information disclosure and consultation, throughout the entire project cycle. The SEP outlines the ways in which Project team will communicate with stakeholders and includes a mechanism by which people can raise concerns, provide feedback, or make complaints about the Project and any activities related to the Project.

The key objectives of the SEP can be summarised as follows:

- Build ownership over the project outcomes among key stakeholders to promote collaboration, enhance probability of successful outcomes through ensuring key stakeholder participation
- Start early in the project planning process in order for the initial feedback to be gathered from the participants and to enable modifications in the project design, as needed
- Reduce social risks that can negatively affect and/or jeopardize the improvement in access and efficiency of the court's infrastructure and expanding the use of electronic services in the justice sector through proactively identifying risks and concerns with stakeholders and preventing or mitigating these risks through transparent and agile communication channels
- Provide guidance for stakeholder engagement;
- Identify key stakeholders that are affected, and/or able to influence the Project and its activities;
- Identify the most effective methods, timing and structures through which to share project information, and to ensure regular, accessible, transparent, and appropriate consultation.
- Develop a stakeholders engagement process that provides stakeholders with an opportunity to influence project planning, design, and implementation by generating structured channels for ongoing feedback from all project beneficiaries and partners (judicial staff, court users, court users that are persons with disabilities, etc)
- Establish formal grievance/resolution mechanisms.
- Define roles and responsibilities for the implementation of the SEP;
- Define reporting and monitoring measures to ensure the effectiveness of the SEP and periodical reviews of the SEP based on findings.

Meaningful stakeholder engagement under this SEP is based on the following principles:

- Recognition that stakeholders are critical partners in project design and implementation and not just "beneficiaries"
- Communication is based on a two-way flow that goes beyond a "public-relations" or information dissemination campaigns (one-way flow)
- Adoption of transparent, agile and accessible means for informed participation by diverse stakeholders with varying means and capacities
- Is based on a structured process (instead of a sole event), allowing for stakeholders to become informed, process and analyse information, provide feedback, and receive reports back on whether and how their feedback was taken into account

SUMMARY OF PREVIOUS STAKEHOLDER ENGAGEMENT ACTIVITIES

Stakeholders	Issues discussed	Methods for Engagement
Zagreb phase I – design and constr	uction	
Ministry of Economy and Sustainable Development Institutions managing the court register, statistic register, tax administration, health and social security register	 Presentation of project Risks and Benefit Technical issues and timelines 	 Meetings phone, and e-mail communication
Professionals and Chambers of professionals in the construction sector (i.e. chambers of geodetic, civil, mechanical and electric a engineers, architects)	 Presentation of project 	 Meetings and consultations phone, and e-mail communication

Table 1. Summary of previous stakeholder engagement activities – Component 1

Table 2. Summary of previous stakeholder engagement activities – Compose	nent 2
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Stakeholders	Issues discussed Methods for Engagem	
Zagreb phase I – desi	gn and construction	
Management staff of the judicial bodies, judicial staff, judicial police staff	 Presentation of project Risks and Benefit Interest/Concerns and conditions (collection of needs) Technical documentation / design Grievances and level of satisfaction regarding grievance resolution 	 Meetings Materials with main information on sub-project Presentation of conceptual/main/detailed design phone, and e-mail communication
Local authorities	- Technical documentation / design	 Meetings and consultations Materials with main information on sub-projects
Ministry of Culture and Media	- Technical documentation / design	 Meetings and consultations Materials with main information on sub-projects
Contractors, Supervision engineer, Construction project manager, OHS specialist	- Grievances and level of satisfaction regarding grievance resolution	 Regular meetings among internal stakeholders (weekly coordination) E-mail and phone communication
Varaždin – design ph	ase	
Management staff of the judicial bodies, judicial staff, judicial police staff	 Presentation of project Risks and Benefit Interest/Concerns and conditions (collection of needs) Technical documentation / design Grievances and level of satisfaction 	 Meetings Materials with main information on sub-project Presentation of conceptual/main/detailed design

	regarding grievance resolution	- phone, and e-mail communication
Designer	 WBs EES framework requirements Requirements for judicial infrastructure Grievances and level of satisfaction regarding grievance resolution 	 Meeting E-mail and phone communication
Kutina		
Management staff of the judicial bodies, judicial staff, judicial police staff Designer	 Presentation of project Risks and Benefit Interest/Concerns and conditions (collection of needs) Technical documentation / design Grievances and level of satisfaction regarding grievance resolution WBs EES framework requirements Requirements for judicial infrastructure Grievances and level of satisfaction 	 Meetings Materials with main information on sub-project Presentation of conceptual/main/detailed design phone, and e-mail communication Meeting E-mail and phone communication
Vinkovci	regarding grievance resolution	
Management staff of the judicial bodies, judicial staff, judicial police staff	 Presentation of project Risks and Benefit Interest/Concerns and conditions (collection of needs) Technical documentation / design Grievances and level of satisfaction regarding grievance resolution 	 Meetings Materials with main information on sub-project Presentation of conceptual/main/detailed design phone, and e-mail communication

STAKEHOLDER IDENTIFICATION AND ANALYSIS

With support from the World Bank (WB), the MoJPA has prepared a SEP and will implement it to ensure that stakeholder engagement is conducted on the basis of timely, relevant, understandable, and accessible information. The MoJPA will ensure that both the format and location of the consultations are inclusive and accessible.

The SEP includes a Grievance Redress Mechanism (GRM) which will allow stakeholders, beneficiaries, and employees working on the project to review and provide their views on the information related to planned renovation works and raise any potential concerns.

Stakeholder identification

The first step in the SEP is to identify the key stakeholders to be consulted and involved. For the purposes of effective and tailored engagement, project stakeholders can be divided into the following core categories:

- Affected Parties persons, groups and other entities within the project area of influence that are directly influenced (actually or potentially) by the project and/or have been identified as most susceptible to change associated with the project, and who need to be closely engaged in identifying impacts and their significance, as well as in decision-making on mitigation and management measures;
- **Other Interested Parties** individuals/groups/entities that may not experience direct impacts from the Project but who consider or perceive their interests as being affected by the project and/or who could affect the project and the process of its implementation in some way; and
- **Vulnerable Groups** persons who may be disproportionately impacted or further disadvantaged by the project as compared with any other groups due to their vulnerable status, and that may require special engagement efforts to ensure their equal representation in the consultation and decision-making process associated with the project.

The initial list of stakeholders is categorized under the following stakeholder groups:

Affected Parties

Component 1

- Ministry of Economy and Sustainable Development (removing regulatory barriers for market entry and operations)
- Ministry of Physical Planning Construction and State Assets (simplifying construction permitting and improving market functioning)
- Entrepreneurs (owners of Limited Liability Companies LLCs) and investors (construction sector)
- Institutions managing the court register, statistic register, tax administration, health and social security register, bank account
- Professionals and Chambers of professionals in the construction sector (i.e. chambers of geodetic, civil, mechanical and electric a engineers, architects)

Component 2

- Judicial staff working in the selected court facilities: management staff (court presidents) judges, court advisors, clerks and other court staff (i.e. personnel of court registry, secretaries,

technical and maintenance staff, cleaning staff), state attorneys, deputies of state attorneys and other state attorney office staff, personnel of the judiciary police assuring security in the selected locations. Judicial staff can include persons with disabilities

- External users: citizens and businesses using services of judicial bodies located in the selected facilities, lawyers and bar association. Judicial services users might be members of vulnerable groups such as victims and minors or persons with disabilities
- Inhabitants of neighbouring buildings who may be impacted by the construction works (e.g., dust, noise, traffic disturbances).

The table below captures the size of the population covered by the respective courts, the number of staff and the number of cases received in each court.

	Population covered by the institution	Number of staff	Number of cases received by December 2021
Municipal Court in Kutina	47.642	49	4.602
County Court in Varaždin	495.498	58	7.272
Municipal Court in Varaždin	318.974	131	12.645
Commercial Court in Varaždin	264.737	37	1.069
County State Attorney Varaždin	365.958	40	2.657
Municipal State Attorney Varaždin	318.974	42	5.566
Municipal Court in Vinkovci	100.480	101	10.045
Municipal Civil Court in Zagreb	564.470	632	53.315
Labour Court in Zagreb	975.923	50	17.243

Table 3. Size of the population covered, employed staff, cases received¹

The table below captures the number of staff of judicial police per project location

Table 4. Staff of judicial police per project location

Project location	Judicial police staff per location
Zagreb - Ulica grada Vukovara 84	10
Varaždin - Braće Radić 2	8
Kutina - Hrvatskih branitelja 1	1
Vinkovci - Trg bana Josipa Šokčevića 17	2

Source: Ministry of justice and public administration

- https://sudovi.hr/

For data on State Attorney Offices:

¹ Sources:

For data on Courts:

^{- &}quot;Statistical overview of the work of the courts for the year 2021" provided by the Ministry of Justice and Public Administration as the highest authority for the performance of judicial administration. The overview is available on the <u>link</u>.

^{- &}quot;Report of the chief State Attorney of the Republic of Croatia on the work of State Attorney offices in 2021". The report is available on the <u>link</u>.

Other interested parties

- Local government officials: mayors of the selected locations and city council members;
- The Ministry of Culture and Media and its cultural heritage bodies, i.e. the conservation institutions that issue permits and special conditions for specific construction requirements;
- National and local media channels covering the area under the jurisdiction of the judicial bodies located in the selected buildings (City of Zagreb, Counties of Zagreb, Koprivnica-križevci, Sisak-Moslavina, Međimurje, Varaždin and Vukovarsko-Srijemska)

The following internal stakeholders can also be included in the category of "other interested parties":

- The Ministry of Justice and Public Administration, as implementing agency.
- Parties involved in construction activities²: Contractors, OHS specialist, Supervision engineer, Designer, Design auditor.

Vulnerable Groups

One of the objectives of the project is to improve court performance in four selected locations through the refurbishment of court buildings. This will improve the working conditions of the judicial bodies (courts and state attorney) and the overall experience of the court users. Refurbishment of the court building will have positive spill over effects on the quality of judicial services offered by the four courts even though the scope of activities is limited to the physical infrastructure and does not include other elements of justice services provision.

In line with the above, upgrading the judicial infrastructure and improving access to judicial services will benefit Croatian citizens residing in cities, towns and municipalities under the jurisdiction of the judicial bodies (courts and state attorney offices) whose premises are located in the selected court facilities (buildings), regardless of race or ethnicity or skin colour, gender, language, religion, political or other beliefs, national or social background, property status, union membership, education, social status, marital or family status, age, health status, disability, genetic inheritance, gender identity, expression or sexual orientation, all in accordance with the Anti-Discrimination Act (OG 85/08, 112/12).

Even if women per se are not a particular vulnerable group, within Component 1 particular focus will be given to women entrepreneurs through the collection of data on the percentages of new LLCs disaggregated by gender. This information could help to understand why women in Croatia are less likely to be entrepreneurs than men or how to raise awareness on the e-services to women.

Vulnerable groups that are most relevant for the project are:

Persons with disabilities that will benefit from the refurbishment and/or reconstruction of court facilities as the detailed design (and thus the works) will be developed in line with the "Ordinance on ensuring the accessibility of buildings for people with disabilities and reduced mobility" (OG 78/2013) which prescribes the conditions and method of ensuring unimpeded access, movement, residence and work for persons with disabilities and reduced mobility. In this context persons with disability are persons with permanent or temporary physical, mental, intellectual and/or sensory impairments, which in interaction with various obstacles in the space can prevent their participation in society on an equal basis. In the case of the selected

 $^{^{2}}$ According to the Building Act (OG 153/13, 20/17, 39/19, 125/19) and the Occupational Health and Safety Act (OG 71/14, 118/14, 154/14, 94/18, 96/18); see Table 1.

project court facilities particularly affected are persons with limited mobility and those that are visually impaired.

Victims and witnesses (particularly women and children) will benefit from the effort of the project to steer the design of the refurbishment and/or reconstruction of the selected court facilities toward international standards of service allowing for better court performance and user experience. This includes, if applicable, improvement of user access and public spaces through separate circulation where feasible and waiting areas for victims and court personnel; inclusive design focused on gender aspects, security and safety standards and procedures for both internal and exterior areas and the use of safety related equipment as necessary.

Both women and men can be victims or witnesses but, within this vulnerable group, a particular focus will be dedicated to women as they are most victims in cases of gender-based violence / offences. Furthermore, particular focus will be dedicated to children, low-income persons and ethnic minorities that might face issues with access to justice services. Whether more attention and engagement is necessary to address the needs of the above mentioned vulnerable groups will be checked through contacts with lawyers and NGOs active in the field of victim and witness assistance at the premises of the selected court buildings.

	Existing and planned design features for vulnerable	Impact of the
	groups	project
Municipal court in Kutina	The municipal court building has already secured certain adjustments for access and conditions for people with disabilities. New design/works will secure elevator access to all floors of the court and entrance / exit to the court building via elevator and provide signage for visually impaired (i.e. braille and/or high contrast tactile print)	Greater accessibility for people with reduced mobility Greater accessibility for persons with impaired vision
Municipal Civil court in Zagreb	In its existing condition, the Municipal Civil Court in Zagreb has an elevator to enable access for people with reduced mobility, but additional improvements and measures will be carried out to target other forms of disabilities. In particular the majority of interventions in this sense is foreseen for phase II which will be designed in line with (or, if applicable, above) what is prescribed by the Ordinance on ensuring the accessibility of buildings for people with disabilities and reduced mobility and, if applicable. Furthermore, design of phase II will explore the solutions to improve dedicated spaces for witness and victims and separate circulation where feasible.	Potentially improved dedicated spaces for witness and victims
Municipal court in Vinkovci	The design of refurbishment and/or reconstruction will be developed in line with the Ordinance on ensuring the accessibility of buildings for people with disabilities and reduced mobility and, if applicable (i.e. installation of an elevator). If applicable the design will foresee solutions that are beyond with what prescribed by the	

Table 5. Project-related activities with potential impact on vulnerable groups

	Ordinance. Furthermore, during the design phase designer will explore the solutions to improve dedicated spaces for witness and victims and separate circulation where feasible.	
County court in Varaždin	The design of refurbishment and/or reconstruction will be developed in line with the Ordinance on ensuring the accessibility of buildings for people with disabilities and reduced mobility and, if applicable (i.e. installation of an elevator). If applicable the design will foresee solutions that are beyond with what prescribed by the Ordinance. Furthermore, during the design phase designer will explore the solutions to improve dedicated spaces for witness and victims and separate circulation where feasible	
Component 1	Reducing the administrative burden for businesses to interact with government might have a positive effect in terms of encouraging women entrepreneurship.	

Table 6 below presents the key stakeholder groups relevant to the project.

Stakeholder	Stake/nature of interest in the project	Interest	Influence	
Project-affected parties				
Management staff of the	- Manage a higher quality/modern court	High	High	
judicial bodies (court	- Satisfied judicial staff due to the			
presidents, chief of the	enhanced working environment			
state attorney office)	- Improvement in judicial access and			
	efficiency of the court's infrastructure			
	reflects in better service delivery			
Judicial staff (judges,	- Enhanced working environment	High	High	
court advisors, clerks,	- Improvement in judicial access and			
other court staff,	efficiency of the court's infrastructure			
personnel of the state	will enable better service delivery and			
attorney office)	more satisfied court users			
	- Opportunity to influence and contribute	;		
	to court design improvement			
Judicial police staff	- Enhanced working environment	High	High	
	including through improvement of			
	safety and security measures			
Lawyers and bar	- greater efficiency of the courts and	High	Medium	
association, NGOs active	modernized facilities which provide			
in the field of victim and	greater comfort and better accessibility			

witness assistance				
Citizens and businesses that are users of judicial services, general public	-	greater efficiency of the courts and modernized facilities which provide greater comfort, protection and better accessibility	Medium	Medium
Neighbouring buildings inhabitants	-	Enhanced of attractiveness of the neighbourhood due to building refurbishment / reconstructions	Medium	Medium
Vulnerable groups including persons with disabilities, victims and witnesses	-	Court buildings designed to minimize barriers for persons with disabilities Court buildings designed to minimize contact with offender, improve safety and privacy	High	Medium
Component 1 - Ministry of Economy and Sustainable Development; Ministry of Physical Planning Construction and State Assets	-	removing regulatory barriers for market entry and operation simplifying construction permitting and improving market functioning	High	High
Institutions managing the court register, statistic register, tax administration, health and social security register, bank account	-	removing regulatory barriers for market entry and operation	High	Medium
ProfessionalsandChambersofprofessionalsintheconstruction sector	-	removing regulatory barriers for market entry and operation simplifying construction permitting and improving market functioning	High	Medium
Entrepreneurs (owners of Limited Liability Companies - LLCs) and investors Other interested parties	-	removing regulatory barriers for market entry and operation simplifying construction permitting and improving market functioning	High	Medium
Local authorities	-	Greater efficiency of the courts and modernized facilities Enhanced of attractiveness potentially contributing to positive economic and/or demographic trends.	High	Low
Ministry of Culture and Media, Conservation Department in Vukovar	-	Preservation of court facilities that are under a form of protection as cultural heritage	High	High
Local and national media	-	To inform general public about project activities	High	Low
Internal stakeholders				

MoJPA - Project	-	Independent Sector for Strategic	High	High
Implementation Unit		Development and Projects responsible	C	C
		for all stakeholder engagement		
		activities and ultimately the		
		improvement of court infrastructure,		
		equipment, and operations		
Designer	-	gaining knowledge and experience on	High	High
C		how to design facilities that support	0	e
		improvement of the efficiency and the		
		quality of the public service delivered		
		by the justice system and that take into		
		consideration WB environmental and		
		social framework		
Contractor	-	gaining experience on how to execute	High	High
Contractor		construction that support improvement	11.8.1	ingn
		of the efficiency and the quality of the		
		public service delivered by the justice		
		system and that take into consideration		
		WB environmental and social		
		framework		
Supervising engineer	-	gaining experience on supervision of	High	High
Supervising engineer		construction that support improvement	Ingn	Ingn
		of the efficiency and the quality of the		
		public service delivered by the justice		
		system and that take into consideration WB environmental and social		
0		framework	TT' 1	TT: 1
Construction project	-	gaining knowledge and experience on	High	High
manager (where relevant)		how to manage construction facilities		
		that support improvement of the		
		efficiency and the quality of the public		
		service delivered by the justice system		
		and that take into consideration WB		
		environmental and social framework		
Occupational health and	-	WB EES framework as additional	High	High
safety (OHS) specialist		support to the occupational health and		
		safety specialist		

Table 7. Matrix of the stakeholders level of influence and level of interest

Influence

			Component 1:	
			Ministry of Economy and	
			Sustainable Development; Ministry	
			of Physical Planning Construction	
			and State Assets	
			Component 2:	
			MoJPA/PIU, staff of the judicial	
			bodies, Judicial police staff, MoCM -	
			Conservation Department (where	
			relevant) Designer; Contractor;	
			Supervising engineer; Construction	
			project manager (where relevant);	
			Occupational health and safety	
High			specialist	
		Component 1:	Component 2:	
		court register, statistic register,	Lawyers and bar association, NGOs	
		tax administration, health and	active in the field of victim and	
		social security register, bank	witness assistance	
		account; Professionals and	Vulnerable groups including persons	
		Chambers of professionals	with disabilities, victims and	
		Entrepreneurs	witnesses	
			Local authorities,	
		Component 2:		
		Citizens and businesses, general		
		public; neighbouring buildings		
		inhabitants.		
Medium				
	Local			
	authorities			
	media			
Low	meura			
Low	T	Madimu	TT ² - 1.	Terd
	Low	Medium	High	Intere

Colour coding:

Engage closely and influence actively:
require regular and frequent engagement, typically face-to-face and several times per year, including
written and verbal information
Keep informed and satisfied:

require regular engagement (e.g. every half-a-year), typically through written information

Monitor:

require infrequent engagement (e.g. once a year), typically through indirect written information (e.g. mass media).

STAKEHOLDER ENGAGEMENT PROGRAM

Purpose and timing of stakeholder engagement program

Stakeholder engagement activities need to provide specific stakeholder groups with relevant information and opportunities to voice their views on topics that matter to them. The table below presents the stakeholder engagement activities envisaged under the project. The activity types and their frequency are adapted to the three main project stages (preparation; implementation/construction; post-construction).

Target stakeholders	Topic(s) of engagement	Methods used	Location/ Frequency	Responsibilities
Citizens and businesses, lawyers, public notary	Beneficiary satisfaction with business registration services	 satisfaction survey in the application process (single digital window) focus groups (particularly targeting women) 	 During log-out from the applicatio n 1 per project 	MoJPA; PIU;
Technical designers (engineers of various professions related to construction)	Beneficiary satisfaction with the online information licensing platform	 Satisfaction survey in the application process (single digital window) focus groups (particularly targeting women) 	 During log-out from the applicatio n during for a number of days per year 1 per project 	MoJPA; PIU;

Table 8. Stakeholder engagement activities for Component 1

Project	Target stakeholders	Topic(s) of	Methods used	Location/	Responsibi
stage		engagement		Frequenc	lities
				У	
Preparatio	Management staff of	Present project:	 Meetings for 	During	MoJPA;
n (prior to	the judicial bodies	planned	updates and	the whole	PIU;
the	(court presidents,	activities and	feedback	phase;	

commenc ement of works)	chief of the state attorney office); Judicial staff; Judicial police staff; local authorities; Ministry of Culture and Media; Designer; Construction project manager (where relevant)	scope, rationale, E&S framework and ESMP checklist, envisaged timeframes; Coordination mechanisms; Grievance mechanism, collect needs and feedback	 Presentation Monthly of materials level; with main On site information on current state / design phone e-mail surveys
	Lawyers and bar association, Citizens and businesses, general public; Neighbouring buildings inhabitants; Persons with disabilities; Victims and witnesses	Present project: planned activities and scope, rationale, Technical design per location; GRM	 surveys open days Once during the phase, On site
	Designer	Present and control alignment of design with relevant legislation (construction, cultural heritage, persons with disabilities etc); E&S framework; Timeplan; Grievances and level of satisfaction regarding grievance resolution or non-resolution	 Meetings Presentation of materials with main information on current state / design phone e-mail
Implemen tation/con struction	Management staff of the judicial bodies Judicial staff;	Present project information and progress	- Meetings for updates and feedbackDuring the whole phase;MoJPA; PIU;

Judicial police staff;	updates;	_	phone	Monthly	
local authorities;	potential	_	e-mail	level;	
Ministry of Culture	difficulties in		C-man	On site	
and Media;	implementation			on site	
Designer	and any				
Designer	deviations from				
	the timetables				
	Awareness and				
	functioning of				
	project GRM				
	Level of				
	satisfaction				
	regarding				
	grievance				
	resolution				
Lawyers and bar	Present project	_	Web site	Once	MoJPA;
association,	information and	-		during	MOJPA, PIU;
Citizens and	progress		(MoJPA, Court)	phase	110,
businesses, general	updates;		Information	phase	
public;	Disclose all	-			
Persons with	relevant project		notices on		
disabilities;	documents		construction		
Victims and	Parking		sites		
witnesses	restrictions;	-	bulletin		
Neighbouring	Traffic safety;		boards of		
buildings inhabitants;	GRM		judicial		
bundings innabitants,	ORM		buildings		
Local and national	Present project	_	Press releases	One week	MoJPA PIU
media	information and	_	Information	prior to	
moulu	progress updates		notices on	the start	
	(Project scope,		construction	and one	
	rationale and		sites	week	
	E&S principles)		51105	following	
	Les principies)			the end of	
				constructi	
				on works	
				per	
				location	
Contractors	control	-	Meetings (at	Regularly	MoJPA;
Supervising engineer;	alignment of		various	during	PIU
Construction project	works with		levels,	whole	
manager (where	design,		weekly /	phase (at	
relevant);	workplan;		monthly)	least	
Designer;	relevant	_	design	monthly)	
Occupational health	legislation;	_	phone		
and safety (OHS)	Grievances and		e-mail		
specialist	level of	_	C-man		
L					

		satisfaction regarding grievance resolution or non-resolution			
Post-	Management staff of	Satisfaction with	Phone and email	One	MoJPA;
constructi	the judicial bodies	building	communication	month	PIU
on		rehabilitation		after end	
				of	
				constructi	
				on works	

Consultations will be carried out consistently throughout project implementation, both for the resultsbased component as well as for the component on rehabilitation and renovation of selected court facilities.

For the results-based component, consultations on simplification of business regulations and the automation of government to business services will inform service users on the project and allow for collection of information on needs. The information collected will be used to inform streamlining of business licenses. All the above will be implemented through focus groups (at least 4) particularly targeting women entrepreneurs. Furthermore, beneficiary satisfaction with the online information licensing platform and with the business registration services will be measured through single digital window that will be embedded in the applications that are being upgraded within the project.

For the component on rehabilitation and renovation of selected court stakeholders are slightly different based on the stage of project implementation (prior to the commencement of the works, during construction, post-construction). Key activity of the engagement program is performing regular consultations with the management and staff of the judicial bodies in order to present the project, its objectives, activities, and related timeframe as well as the E&S framework, the Grievance redress mechanisms and to collect the level of satisfaction regarding grievance resolution. In addition, surveys conducted by professionals services, will assess user satisfaction in the preparation phase (prior to the commencement of works) and during post-construction phase. Surveys will target management and staff of judicial bodies lawyers and bar association, citizens and businesses, victims and witnesses, neighbouring buildings inhabitants, general public - all of the above including persons with disabilities. The same groups are the target to be reached during "court open days" that will be organised in each of the 4 facilities undergoing rehabilitation and/or upgrading. Surveys and open days are foreseen in the preparation phase and in post-construction phase per each location except for Zagreb where they will be implemented during preparation of phase (and Π implementation/construction of Phase I) and in post-construction.

RESOURCES AND RESPONSIBILITIES

The MoJPA's project preparation service (Project Implementation Unit – PIU), which operates under the structure of the Independent Sector for Strategic Development and Projects, is the core stakeholder of the project. Its role is to assist in the development and delivery of a full range of effective internal and external strategic stakeholder engagement activities to effectively translate departments' goals into specific organizational outcomes. The implementation of the stakeholder engagement activities is the responsibility of the MoJPA, PIU and the Contractor.

The overall coordination role in the implementation of the SEP will be carried out by the MoJPA and PIU. Additionally, a Social Specialist has been engaged since November 2022.

All stakeholder engagement activities mentioned in table above will be financed by MoJPA's own budget and/or project funds

Information disclosure

The MoJPA will disclose project information to allow stakeholders to understand the risks and impacts of the project, and potential opportunities. Stakeholder engagement depends on timely, accurate, accessible, and comprehensible information. Making available project-related information as early as possible is important.

Site-specific Environmental and Social Management Plan (ESMP) checklists proposed to tackle typical mitigation approaches to common civil works contracts with localized impacts will be disclosed for each of the 4 location undergoing refurbishment and/or reconstruction. The site-specific documents will constitute an integral part of bidding documents for contractors. Site specific ESMP checklist will be timely disclosed and discussed with public. Special condition for construction and mitigation measures are being issued by cultural heritage protection departments in Zagreb and Vukovar (for Vinkovci building), relative to the status of protection. The need to apply special conditions related to cultural heritage protection for the court building in Varaždin is still under verification and will be clarified during design phase. For each location where special conditions related to cultural protection measures and monitoring. The ESMP checklist will also provide specific guidance on workers' occupational, health and safety measures and inclusive of safety measures for the judges, civil servants, employees and visitors during the implementation of works as in some cases rehabilitation activities might be carried out in parallel with the regular court operation activities.

Prior to the project appraisal planned for fourth quarter of 2019, the following documents were prepared and disclosed:

- a) Environmental and Social Plan Checklist (ESMP Checklist) for courts in Vinkovci, Zagreb and Kutina;
- b) Labour Management Procedure (LMP) for project workers;
- c) Stakeholder Engagement Plan (SEP)

After project appraisal, ESMP Checklist for Zagreb Phase I was updated and redisclosed at MoJPA website in February 2021. It is planned to update, redisclose and publicly consult the ESMP Checklists for Vinkovci, Kutina and Zagreb Phase II before bidding of works. Also, ESMP Checklist for Varaždin will be prepared and publicly consulted before bidding of work.

Documentation and information on updates from the project activities and the result of consultation with stakeholders will be disclosed by PIU throughout next information dissemination channels:

- MoJPA's website $^{3} \rightarrow \underline{https://pravosudje.gov.hr/}$.
- National and local media \rightarrow Kutina, Varaždin, Vinkovci and Zagreb.
- Bulletin boards of judicial building

³ As in: <u>https://pravosudje.gov.hr/vijesti/novi-projekti-energetske-obnove-pravosudnih-i-kaznenih-tijela/21370</u> (16.09.2019.)

CONSULTATION SCHEDULE

Given the status of implementation of the activities in the selected court facilities and the fact that site-specific stakeholder consultation plan for each of the locations are developed the consultation strategy adopted by the project is to focus on stakeholder engagement at the sub-project level through the implementation of the subproject stakeholder engagement plans.

This project level stakeholder engagement plan are been published on the project dedicated page of the MoJPA web site and are open for public consultation for 30 days. This allows stakeholders to provide written submissions of their views that are reviewed and analysed by the MoJPA and, if relevant, taken into consideration for eventual changes to the document.

Public consultation of the current version of the document was held for 30 days, starting with March 22th 2023. The document was published on the project dedicated page of the Ministry of Justice and Public Administration (MoJPA) web site and no comments of suggestions were received.

The sub-project level stakeholder engagement plan will also be published on the project dedicated page of the MoJPA web site. Furthermore, the sub-project level engagement plan will be presented to management staff of judicial bodies during dedicated meetings and, through them, to the rest of the staff by e-mail communication. The staff will be asked to engage and express their views and comments while the MoJPA will provide information whether and how their feedback has been considered.

The tables below show the timeline of the stakeholder engagement activities for component 1 and for sub-project level within component 2. The fields in blue indicate the planned implementation timeline of project activities while the fields in yellow indicate the related steps of stakeholder engagement.

	2023													2024										2025												
		Q1			Q2			Q3	3 Q4		Q4			Q1		Q2		Q3			Q4			Q1			Q		Q2		Q3		Q4			
										1	1	1										1	1	1										1	1	1
Surveys (Component 1 and 2)	1	2	3	4	5	6	7	8	9	0	1	2	1	2	3	4	5	6	7	8	9	0	1	2	1	2	3	4	5	6	7	8	9	0	1	2
Define ToR for Survey																																				
Procurement for Survey																																				
Evaluation / contracting Survey																																				
Implementation of the Contract																																				
for Survey																																				

 Table 10. Stakeholder engagement activities for Component 1

Survey - Zagreb																
Survey - Varaždin																
Survey - Kutina																
Survey - Vinkovci																
Satisfaction survey - business registration services																
Satisfaction survey - on line licencing platform																
Focus groups																

Table 11. Stakeholder engagement activities for Component 2

						2	023	;										2	024	-										2	025					
		Q1			Q2			Q3			Q4			Q1			Q2			Q3			Q4			Q1			Q2		(Q3			Q4	
Component 2 - Stakeholder										1	1	1										1	1	1										1	1	1
engagement activities	1	2	3	4	5	6	7	8	9	0	1	2	1	2	3	4	5	6	7	8	9	0	1	2	1	2	3	4	5	6	7	8	9	0	1	2
ZAGREB																																				
Works - Zagreb Phase I																																				
Development of SEP – Zagreb																																				
(Phase I and Phase II)																																				
- Defining subproject stakeholders																																				
engagement process																																				
Revision of ESMP Check list –																																				
Zagreb Phase I																																				
-Stakeholder identification and																																				
consultation on environmental																																				
and social screening, mitigation																																				
measures and monitoring plan																																				

Implementation of SEP – construction Zagreb Phase I - Collect feedback on the sub- projects implementation of construction phase - Activate coordination mechanisms to assure functioning of GRM																
Implementation of SEP – Zagreb – postconstruction Phase I - Collect feedback on the satisfaction of completed works, level of improvement of judicial services, and grievance resolution during construction phase																
Define ToR for Designer - Zagreb Phase II																
Procurement for Design - Zagreb Phase II																
Evaluation / contracting Design - Zagreb Phase II																
Implementation of the Contract for Design - Zagreb Phase II																
Implementation of SEP – Zagreb design Phase II - Consult & inform stakeholders on project and sub-project and collect meaningful & constructive feedback. - Gather information relevant to adequately inform sub-project design (identification of needs, potential risks and impacts, suggestions for improvement)																

Revision of SEP and ESMP Check list - Zagreb precon. Phase II - Defining subproject stakeholders engagement process - Stakeholder identification and consultation on environmental and social screening, mitigation measures and monitoring plan Procurement of Works - Zagreb															
Phase II Evaluation of the Bids - Zagreb Phase II															
Works - Zagreb Phase II															
Implementation of SEP – Zagreb construction phase II - Collect feedback on the sub- projects implementation of construction phase - Activate coordination mechanisms to assure functioning of GRM															
Implementation of SEP – Zagreb – postconstruction Phase II - Collect feedback on the satisfaction of completed works, level of improvement of judicial services, and grievance resolution during construction phase															
Survey - Zagreb - Satisfaction survey pre and post construction															
Open Day - Zagreb - Feedback on satisfaction of users pre and post construction															

VARAŽDIN		 	 		 		_	 	 							
Implementation of the Contract																
for Design - Varaždin																
Development of SEP – Varaždin																
- Defining subproject stakeholders																
engagement process																
Development of ESMP Check list																
– Varaždin																
- Stakeholder identification and																
consultation on environmental																
and social screening, mitigation																
measures and monitoring plan																
Implementation of SEP – design																
phase Varaždin																
- Consult & inform stakeholders																
on project and sub-project and																
collect meaningful & constructive																
feedback.																
- Gather information relevant to																
adequately inform sub-project																
design (identification of needs,																
potential risks and impacts,																
suggestions for improvement)																
Revision of SEP and ESMP																
Check list - Varaždin																
- Defining subproject stakeholders																
engagement process																
- Stakeholder identification and																
consultation on environmental																
and social screening, mitigation																
measures and monitoring plan																
Procurement of Works - Varaždin																
Evaluation of the Bids - Varaždin																
Works - Varaždin																

Implementation of SEP –	1		I	I		1									I	1
Construction phase Varaždin																
- Collect feedback on the sub-																
projects implementation of																
construction phase																
- Activate coordination																
mechanisms to assure functioning																
of GRM																
Implementation of SEP – post.																
con. Phase Varaždin																
- Collect feedback on the																
satisfaction of completed works,																
level of improvement of judicial																
services, and grievance resolution																
during construction phase																
Survey - Varaždin																
- Satisfaction survey pre and post																
construction																
Open Day - Varaždin																
- Feedback on satisfaction of																
users pre and post construction																
KUTINA																
Implementation of the Contract																
for Design - Kutina																
Development of SEP – Kutina																
- Developing subproject																
stakeholders engagement process																
Revision of ESMP Check list –																
Kutina																
- Stakeholder identification and																
consultation on environmental																
and social screening, mitigation																
measures and monitoring plan																

 Implementation of SEP – design phase Kutina Consult & inform stakeholders on project and sub-project and collect meaningful & constructive feedback. Gather information relevant to adequately inform sub-project design (identification of needs, potential risks and impacts, suggestions for improvement) 																	
Procurement of Works - Kutina	\square																
Evaluation of the Bids - Kutina																	
Works - Kutina								_									
Implementation of SEP – construction phase Kutina - Collect feedback on the sub- projects implementation of construction phase - Activate coordination mechanisms to assure functioning of GRM																	
Implementation of SEP – post. con. phase Kutina - Collect feedback on the satisfaction of completed works, level of improvement of judicial services, and grievance resolution during construction phase																	
Survey - Satisfaction survey pre and post construction																	
Open Day - Feedback on satisfaction of																	

users pre and post construction															
VINKOVCI															
Development of SEP – Vinkovci															
- Developing subproject															
stakeholders engagement process															
Define ToR for Designer -															
Vinkovci															
Procurement for Design -															
Vinkovci															
Evaluation / contracting Design -															
Vinkovci															
Implementation of the Contract															
for Design - Vinovci															
Implementation of SEP – design															
phase Vinkovci															
- Consult & inform stakeholders															
on project and sub-project and															
collect meaningful & constructive															
feedback.															
- Gather information relevant to															
adequately inform sub-project															
design (identification of needs,															
potential risks and impacts,															
suggestions for improvement)	$\downarrow \downarrow$														
Revision of SEP and ESMP															
Check list - Vinkovci															
- Defining subproject stakeholders											1				
engagement process															
- Stakeholder identification and															
consultation on environmental											1				
and social screening, mitigation															
measures and monitoring plan	++	+						$ \rightarrow $						_	+
Procurement of Works - Vinkovci															

Evaluation of the Bids - Vinkovci												
Works - Vinkovci												
Implementation of SEP –												
construction phase Vinkovci												
- Collect feedback on the sub-												
projects implementation of												
construction phase												
- Activate coordination												
mechanisms to assure functioning												
of GRM												
Implementation of SEP – post.												
con. phase Vinkovci												
- Collect feedback on the												
satisfaction of completed works,												
level of improvement of judicial												
services, and grievance resolution												
during construction phase												
Survey												
- Satisfaction survey pre and post												
construction												
Open Day												
- Feedback on satisfaction of												
users pre and post construction												

MONITORING AND REPORTING

Reporting is an integral part of the monitoring process as it provides valuable insight into project processes as well as decision-making information to the Project Implementation Unit (PIU) and WB teams. Consequently, it enables timely interventions and adjustment of corrective measures. Unless differently agreed with the WB Environmental and Social Specialists, the PIU will report on the implementation of SEP in regular progress reports and upon request of WB Environmental and Social Specialists.

At the level of each of the 4 court facilities a further monitoring and reporting plan within each ESMP Checklist is envisaged. During implementation / construction phase each location it is foreseen to organise regular weekly meetings among "construction" stakeholders (contractors, supervising engineer, construction project manager (where relevant), designer; occupational health and safety (OHS) specialist) and monthly meetings with PIU and MoJPA representatives. The Supervising engineer is obliged to write minutes from the held meetings and distribute it to all stakeholders on conformation. The monitoring of implementation implies constant communication among contractors, supervising engineer, construction project manager (where relevant), designer; occupational health and safety (OHS) specialist, the PIU and MoJPA representatives and the management staff od judicial bodies. Monitoring also includes control of reports submitted by the Supervising Engineer and on-the-spot checks. MOJPA's PIU will conduct on-the-spot checks in all stages of the project (ad hoc or related to the payments). During the implementation of the contract, it is possible to hold additional ad hoc meetings (regardless of the party organizing it) at which the MoJPA's PIU is required to participate depending on the assessment, to monitor the implementation and to resolve possible difficulties related to the implementation of the contract.

More particularly, the supervising engineer or the designated responsible person will report on ESMP Checklist implementation to the PIU, monthly. In the case of significant non-compliance, the PIU will, without delay, inform the WB Environmental and Social Specialists of the nature, size, and scope of the impact. Unless differently agreed with the WB Environmental and Social Specialists, the PIU will report on ESMP Checklist implementation compliance in regular progress reports (when reporting on SEP) and upon request of WB Environmental and Social Specialists. In the case the Contractor breached the measures defined ESMP Checklist and/or applicable national regulation, and incompliance is confirmed, the PIU will propose corrective measures as well as the timeframe (deadline) for the implementation. If the corrective measures are not implemented and compliance criteria does not met within the defined timeframe, the PIU can consider withholding the payment until the Contractor responses to these requirements and requests and compliance is accomplished and re-confirmed (either through a location inspection or desk review). Contractor (including sub-contractor) will notify the PIU in the case of COVID 19 outburst amongst its employees/workers.

GRIEVANCE REDRESS MECHANISM

A Grievance Redress Mechanism (GRM) is a process for receiving, evaluating, and addressing project-related complaints, feedback, questions and suggestions from citizens and affected communities at the level of the project.

The mechanism focuses not only on receiving and recording complaints but also on resolving them. While feedback should be handled at the level closest to the complaint, all complaints should be registered and will follow the required procedures.

Key definitions of grievance and complaint are as follows:

 \rightarrow **Complaint**: an expression of dissatisfaction that is related to an impact caused by a project activity, which has affected an individual or group. Adversely, the interests of an individual or group and the individual or group want a proponent or operator (or contractor) to address and resolve it (e. g. problems related to dust deposition, noise or vibration). A complaint is normally of a less serious nature than a grievance;

 \rightarrow Grievance: a claim raised by an individual or group whose livelihood, health and safety, cultural norms and heritage are considered to have been adversely affected by a project activity which, if not addressed effectively, may pose a risk to operations (through stakeholder actions such as access road blockages) and the livelihood, well-being or quality of life of the claimant(s). The grievance mechanism described in this section includes both complaints and grievances.

All grievances lodged, regardless of the project phase or activity being implemented, will follow one single mechanism.

Objectives of the project-based GRM

The project-based GRM is intended to serve as a mechanism to:

- Allow for the identification and impartial, timely and effective resolution of issues affecting the project;
- Strengthen accountability to beneficiaries, including project-affected people, and provide channels for project stakeholders and citizens at all levels to provide feedback and raise concerns.

Having an effective GRM in place will also serve the objectives of: reducing conflicts and risks such as external interference, corruption, social exclusion or mismanagement; improving the quality of project activities and results; and serving as an important feedback and learning mechanism for project management regarding the strengths and weaknesses of project procedures and implementation processes.

Project-based GRM overview and structure

The GRM has to be accessible to a broad range of project stakeholders who are likely to be affected directly or indirectly by the project. These may include justice sector operators (staff and management of judicial bodies, judiciary police staff, staff of state attorney offices etc), as well as external users (lawyers and bar association, citizens and businesses judicial services, witnesses, victims and citizens, Neighbouring buildings inhabitants, media – all of them will be encouraged to refer their grievances

and feedback to the GRM. The GRM can be used to submit complaints, feedback, queries, suggestions or compliments related to the overall management and implementation of the project activities. The GRM's functions are based on the principles of transparency, accessibility, inclusiveness, fairness, impartiality and responsiveness.

The GRM procedures will be disclosed and published on the project dedicated page of the MoJPA website, available on the bulletin boards of the selected court facilities. GRM mechanisms will be presented during regular meetings held with Management staff of the judicial bodies during design and during surveys and open days that will be held during preparation and post-construction phases. GRM related obligations will be included in procurement / bidding procedures for acquiring services of technical design, supervising engineer, construction project management, occupational health and safety (OHS) specialist and every other relevant service as well as during construction (contractor and subcontractor obligations).

The point of contact regarding grievance management is the PIU Social Specialist: Marija Herceg Selandari Marija.HercegSelandari.ext@mpu.hr

Once a grievance is received, the PIU Social Specialist, PIU members and, if relevant, MoJPA staff, will determine whether the complaints warrant further consideration as a relevant grievance. If the matter has standing, grievance information will be registered, reported, and tracked in a grievance log by the PIU Social Specialist. The information recorded in the Grievance log include: name of complainant (if treated as non-confidential), location and address of Complainant (if available), grievance description, level of impact, person responsible for managing the grievance, findings of grievance investigation, description of measures undertaken to settle the grievance, feedback from Complainant on level of satisfaction regarding grievance resolution or non-resolution, date of acknowledgement of receipt and of settlement response, status.

All grievances will be acknowledged within 7 days; and responded to no later than 30 days. If the grievance is deemed as non-relevant (not occurred as a result of project related activities), the PIU Social Specialist will record the reason and inform the complainant with explanation.

A grievance will be considered "resolved" or "closed" when a resolution has been reached, and after corrective measures has been successfully implemented. When a proposed solution is agreed between the Project and the complainant, the time needed to implement it will depend on the nature of the solution. In certain situations, however, the Project may "close" a grievance even if the complainant is not satisfied with the outcome. This could be the case, for example, if the complainant is unable to substantiate a grievance, or it is obviously speculative or fraudulent. The PIU will not dismiss grievances based on a cursory review and close them unless the complainant has been notified and had the opportunity to provide supplementary information or evidence.

Other mechanisms that can be used to submit complain related to the project are those established by the MoJPA for its usual da-to-day activities and the WB (described below).

MoJPA's complaint mechanisms practice

Under the project cycle management, the MoJPA responds impartially and responsively to all complaints, whether they came from the users of judicial services, media, official state institutions, etc. Complaints and petitions can be submitted through a telephone exchange (+385 1 3714 000), e-mail (pitanja@pravosudje.hr) or on the MoJPA's website through the e-form via the following link: https://mpu.gov.hr/predstavke-i-prituzbe/6200

Also, on-site information boards will include the contact details of the contractor (which name needs to be updated after contracting) and the MoJPA's, as well. Afterward, technical services of the MoJPA are receiving and addressing complaints to the Directorate for Organization of Judiciary – Unit for Complaints, which is the first point in charge of the examination of the complaint content. After a proper formal response to the complaint is prepared, MoJPA is obliged to respond to the interested party within a reasonable time.

In case the resolution of complaint or grievance has not been achieved, an appeals process against the decision of the authority of first instance is allowed in line with national legislation. The appeal concerned can be lodged within 15 days following the receipt of the decision. The central state administration authority responsible for justice affairs shall decide on the lodged appeal (MoJPA of the Republic of Croatia). An administrative dispute may be instituted against the decision of the MoJPA of the Republic of Croatia, as a second instance authority, before the Administrative Court (AC) of the Republic of Croatia, within 30 days following the receipt of the decision.

If the amicable settlement of any major dispute in implementation fails for any reason, the stakeholder may inform the other that it will seek a judicial settlement before the competent court.

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WB's complaint mechanisms practice

Project stakeholders and citizens can also submit complaints regarding the project activities through the World Bank Grievance Redress Service (GRS). Communities and individuals who believe that they are adversely affected by a World Bank-supported project may submit complaints to existing project-level grievance-redress mechanism or to the WB's (GRS). The GRS ensures that complaints received are promptly reviewed in order to address project-related concerns. Project-affected communities and individuals may submit their complaint to the WB's independent Inspection Panel (IP), which determines whether harm occurred, or could occur, as a result of the WB noncompliance with its policies and procedures.

Complaints may be submitted at any time after concerns have been brought directly to the WB's attention, and Bank Management (BM) has been given an opportunity to respond. For information on how to submit complaints to the WB's GRS, please visit: <u>http://www.worldbank.org/en/projects-operations/products-and-services/grievance-redress-service</u>.

For information on how to submit complaints to the WB's Inspection Panel, please visit <u>www.inspectionpanel.org</u>.

CONCLUSIONS

The SEP is a strategy development planning tool. It needs to be conducted in an efficient way so that its consultative processes and recommendations remain relevant to and can influence the on-going decision-making process. Through various measures SEP will seek to maximize stakeholder involvement in each phase of the process recognizing it as a strategic tool and will establish the framework and direction for future more intensive and site-specific consultations with a broader range of stakeholders as the basin development planning process moves forward.

The MoJPA has experience in managing, coordinating and planning project activities, solving problems, making decisions, managing risks and human resources and reporting on the project. Given the context above mentioned and according to the Law on Construction (OG 153/13, 20/17, 39/19, 125/19), MoJPA is obliged to contract supervision of works to ensure technical and professional control of the project for the whole time of the execution of all planned infrastructure works of the courts in Kutina, Varaždin, Vinkovci and Zagreb. After finalizing the constructions, the main responsibility of monitoring will fall under the MoJPA and selected judicial bodies.

The MoJPA has the management capability and capacity as well as an experience to carry out this project. Long-standing experience in project preparation and implementation, whether it is project financed by EU funds or loans from international financial institutions such as the World Bank, is certainly the key to success.

In the future phases of the project, people will be kept informed as the project develops, including reporting on project environmental and social performance and implementation of the SEP and GRM. The project should report as often as possible to stakeholders, especially when the public may experience more impacts or phases are changing (reports during construction works, reports during the whole time of preparation and implementation of the project, etc).

The project will surely have positive impact on the promotion of equal opportunities, nondiscrimination and universal access. The project target group will use the court buildings regardless of race or ethnicity or skin colour, gender, language, religion, political or other beliefs, national or social background, property status, union membership, education, social status, marital or family status, age, health status, disability, genetic inheritance, gender identity, expression or sexual orientation, all in accordance with the Anti-Discrimination Act (OG 85/08, 112/12).

The project will ensure the promotion of equal opportunities and social inclusion of the local population in terms of access to information on the project, its activities and benefits, World Bank co-financing and steps that can be taken to reduce energy consumption.